



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
1 Accounting & Financial Services	Accounting, auditing, bond issuance, budgeting, financial management, investments, tax collection, and treasury services.	3	ALL
2 Agricultural & Livestock Services	Agricultural development, animal health, bison management, brand enforcement, horse racing, licensing, livestock inspections, meat control, milk control, pest management, seed management, soil & groundwater testing, and weed control.	3	AG, LV
3 Aviation Services	The operation of aircraft and airports owned or leased by the state.	3	FW, GO, JU, LV, MA, NR, TR
4 Athletic Events	Athletic training and competition.	3	BE, US
5 Automobile Parking Facilities	Locations utilized for automobile parking and storage.	2	ALL
6 Banking and Financial Institutions	The regulation of state banks and financial institutions.	3	AD
7 Boards, Councils, & Commissions	Organizations comprised of individuals appointed to oversee or conduct activities that fulfill state purposes.	1	ALL
8 Building Construction	The construction, design, and/or renovation of state buildings.	3	AD, US
9 Building Maintenance	The maintenance of state buildings and contents through housekeeping, landscaping, and other maintenance practices, excluding construction.	3	ALL
10 Camps	Outdoor areas owned/leased/used by the state that are designated for overnight use.	1	FW, MA, NR, PI, US
11 Commerce and Economic Development Services	Business resources, economic development, energy infrastructure/promotion, Montana promotion, and trade/international relations.	1	AG, CO, GO



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
12 Concessions	The distribution of food, beverages, and other products at state activities.	1	CO, FW, PH, TR, US
13 Containment Areas/Dams/Dikes/Ditches/Levies	Natural or man made structures designed to contain or divert water.	3	FW, NR, TR
14 Contracts	Liability arising from contractual agreements.	3	ALL
15 Convalescent Homes/Shelters	Facilities that house and treat individuals with special needs.	3	PH
16 Correctional Services	The administration of programs to manage individuals who are in the Montana criminal system.	4	CR, SC
17 Counseling Services	Professionals who offer advice and counseling services for state purposes.	3	AD, CR, LI, PH, US
18 Disasters or Emergencies	Natural or human perils that result in catastrophic personal injuries and property damage.	4	ALL
19 Electoral Services, Business Services, and Records Management Services	Business services, elections, records management, and voter registration.	1	SS
20 Employee Benefits Administration	The administration of programs that provide benefits for state employees, excluding retirement benefits	1	AD
21 Employee Retirement Administration	The administration of programs that provide retirement for state employees.	1	AD
22 Electric Power Distribution	The distribution of electrical power.	1	NR, US



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
23 Electric Power Generation	The generation of electrical power.	1	NR, US
24 Employee Work Practices	State employee work practices including equipment operations and materials handling.	4	ALL
25 Environmental Services	Air quality monitoring and compliance, energy, hazardous waste cleanup, petroleum release tanks, pollution prevention, and water protection.	3	EQ
26 Fire Suppression	The administration of programs to prevent or mitigate fire.	3	CO, CR, JU, MA, NR
27 Fish, Wildlife & Parks Services	The administration of state fish, game, and parks resources including communication/education.	3	FW
28 Foreign Travel	Travel outside the United States in fulfillment of state purposes.	1	CO, GO, US
29 Foster Care	The adoption, placement, and supervision of foster children.	4	PH
30 Grants Administration	The administration of programs where funding is obtained from an external source in exchange for compliance with criterion specified in the grant process.	1	ALL
31 Hazardous Materials	The administration of programs that dispose of or regulate the disposal of hazardous materials.	3	AD, JU, PH, TR, US
32 Higher Education Services	Education, financial assistance, grants, instruction, loans, research, scholarships, and student activities.	4	US
33 Historic Promotion & Preservation Services	The preservation of historic structures and other objects of rare or historic value.	3	AD, CO, FW, HS, US, Other



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
34 Hospitals/Clinics	Facilities where medical treatment and/or research are conducted for state purposes.	3	CR, PH, US
35 Housing (Residential)	Facilities that house state clients, employees, or students.	1	CO, FW, GO, MA, US
36 Human Resource Services	Discipline, labor relations, professional development, recruitment, retention and all other activities associated with state human resource administration.	4	ALL
37 Information Technology Services	The utilization of information technology services to conduct state business.	3	ALL
38 Insurance and Security Services	The oversight and regulation of insurance and securities companies that conduct business in Montana. The procurement and administration of insurance programs for state agencies and citizens.	3	AU, AD, ADSF
39 Labor Services	Business and occupational licensing, business standards, employment relations, employment services, healthcare licensing, research and analysis, unemployment services, and workforce services.	3	LI
40 Judicial Services	Court administration	1	SC
41 Laboratory Services	Equipment, facilities, and materials utilized to conduct laboratory tests and analyze data.	1	AG, JU, PH, TR, US
42 Lakes/Ponds/Rivers/Streams	Lakes/ponds/rivers/streams access and egress.	1	FW, NR
43 Law Enforcement	Consumer protection, crime control, criminal investigation, gambling control, highway patrol, law enforcement, and motor vehicle records.	3	AG, FW, JU, TR
44 Legal Services	Legal representation, prosecution, and public defense.	1	ALL



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
45 Legislative Services	Agency audits, legislative services, policy analysis, and research.	1	LE
46 Library Services	Learning resources including books, CDs, electronic data, digital data, and other library media.	1	JU, HS, US
47 Lottery Services	The administration of programs associated with managing the state lottery.	1	AD
48 Marinas	Waterfront facilities where maritime equipment, boats, and other resources may be stored and utilized.	1	FW, NR
49 Military Services	Civil defense, disasters and emergencies, veteran's affairs, and youth at risk programs.	3	MA, US
50 Natural Resources and Conservation	Air operations, agriculture and grazing, forest management, minerals management, trust land management, and water resources.	3	NR
51 Opportunity Risk	Losses that may arise from missed opportunities.	3	ALL
52 Pandemic Illness	State employee and citizen exposure to pandemic illness.	3	ALL
53 Parks and Playgrounds	Parks, playgrounds and similar facilities owned or used for state purposes.	3	BE, FW, NR, US
54 Political Risk	Losses that may arise from domestic policy or events in foreign countries.	3	AG, CO, GO, US, Various
55 Postal Services	The collection and distribution of mail and parcels for state agencies and universities.	3	ALL



Montana State Government Enterprise Risk Map

23-Jun-08

Activity	Description	Exposure Category**	Enterprise Risk Owners***
56 Print Services	The administration of programs that print materials used for state purposes.	1	ALL
57 Procurement Services	The process of obtaining state services through competitive bids and other procurement practices.	3	ALL
58 Public Education and Instruction	Accreditation, certification, educator licensure, health enhancement & safety, public education, public instruction, School for the Deaf and Blind, and special education.	1	BE, PI
59 Public Health	Addictive and mental disorders, adult and child healthcare, aging services, child & family services, children's insurance, child support, communicable disease prevention, disability services, chronic disease prevention, family & community health, food & consumer safety, health facility licensure, health promotion, clinical services, immunization, laboratory services, Medicaid, nutrition, and public assistance.	4	PH
60 Public Utility Services	Public utility service regulation.	3	PS
61 Recycling Services	The administration of programs that promote recycling.	3	ALL
62 Recreational Activities	Facilities and programs that offer recreational activities for state citizens, clients, employees, and students including intramural sports but excluding athletic events and special events.	3	CR, FW, MA, PH, US
63 Reputation Risk	Activities that may damage the state's reputation or otherwise affect its ability to conduct business or obtain funding.	3	ALL
64 Research and Development	The administration of programs involving research and development that serve a state interest.	3	LE, FW, NR, PH, TR, US
65 Revenue	The administration of programs that generate revenue for state agencies.	3	AD, AU, CO, CR, FW, GO, HS, JU, RE, TR, US
66 Sidewalks, Paths, Trails	Walkways, paths, and trails that are owned or leased by the state to access property in which the state has an interest.	4	ALL



Montana State Government Enterprise Risk Map

23-Jun-08

	Activity	Description	Exposure Category**	Enterprise Risk Owners***
67	Special Events	Concerts, fireworks, parades, receptions, and other events that are unusual or atypical in nature.	3	GO, US
68	State Land	Land that is owned or leased to fulfill a state purpose.	1	FW, NR
69	Transportation Services	Bridges, highways, motor carrier services, and traffic safety.	4	TR
70	Vehicle Operations	The operation of vehicles owned/leased/loaned by the state.	4	ALL

*Claims evaluated by the Risk Management & Tort Defense Division.

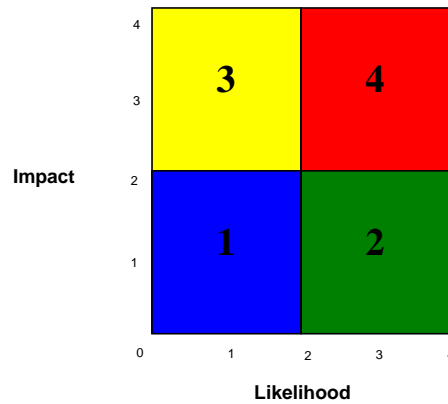


Montana State Government Enterprise Risk Map

23-Jun-08

**Exposure Category

- 1 = Low Likelihood, Low Impact
- 2 = High Likelihood, Low Impact
- 3 = Low Likelihood, High Impact
- 4 = High Likelihood, High Impact



***Enterprise Risk Owners

- ALL All Agencies
- AC Montana Arts Council
- AD Administration
- ADSF Administration State Fund
- AG Agriculture
- AU Auditor's Office
- BE Board of Education
- CO Commerce

- CR Corrections
- EQ Environmental Quality
- FW Fish Wildlife and Parks
- GO Governor's Office
- HS Historical Society
- JU Justice
- LE Legislature
- LI Labor & Industry
- LV Livestock

- MA Military Affairs
- NR Natural Resources
- PH Public Health & Human Services
- PI Public Instruction
- PS Public Service Commission
- RE Revenue
- SC Supreme Court
- SS Secretary of State
- TR Transportation
- US University System

Note: State agencies and universities are diverse, therefore, risks may vary substantially from those indicated.